

Spring 2012 HCAHPS Executive Insight Letter

Welcome

Welcome back to *HCAHPS Executive Insight*, the gold button on the HCAHPS On-Line Web site, www.hcahpsonline.org.

In May (a bit later than usual), the Centers for Medicare & Medicaid Services (CMS) refreshed the HCAHPS results on the Hospital Compare Web site, www.hospitalcompare.hhs.gov. The new HCAHPS scores are based on patients discharged between July 2010 and June 2011.

Highlights

- HCAHPS data for Second Quarter 2010 was rolled off of Hospital Compare, while Second Quarter 2011 results were rolled on
- The May 2012 scores are based on more than 2.8 million completed surveys from 3,851 hospitals
 - Put differently, on average, every day more than 26,000 patients are surveyed about their hospital experience; and every day more than 7,600 patients complete the HCAHPS survey

News and Notes from the HCAHPS Project Team

- The HCAHPS scores on Hospital Compare Web site have been refreshed
- A new research publication, which examines gender differences in HCAHPS scores, has been added to the HCAHPS Project Team Bibliography
- The materials on the Summary Analyses page have been updated, including the annual update of the Correlation Matrix and the Hospital Characteristics Comparison Charts, along with the regular quarterly update of the other tables
- The **HCAHPS Fact Sheet** has been updated and expanded
- A brief description of the role of HCAHPS in the Hospital Value-Based Purchasing program can be found below

HCAHPS: “Satisfaction” or “Experience”?

With this edition of HCAHPS Executive Insight we inaugurate a new feature in which we address notions about HCAHPS that can be misleading. First in the queue is the misconception that HCAHPS is a patient satisfaction survey. In fact, HCAHPS is a survey of patients’ **experience** of hospital care. HCAHPS asks patients about critical aspects of care for which they are the best or only source. Rather than inquiring about patient’s satisfaction, HCAHPS, like other CAHPS® surveys, asks how often or whether they experienced key aspects of hospital care.

Although all patient surveys are sometimes lumped into the “satisfaction” category, there is an important distinction between “experience” and “satisfaction.” This difference was recently articulated nicely by the Robert Wood Johnson Foundation, which we quote here.

What Is the Difference Between Measuring Patient Experience and Patient Satisfaction?

Many patient surveys are based on respondent satisfaction ratings of their providers and other aspects of care. Surveys that use rating scales (for example, from excellent to poor) tend to reflect respondent expectations and do not suggest what can be done to improve the ratings. In contrast, surveys designed to measure the patient experience go beyond simple ratings of care to focus on the critical and supportive interactions patients would ideally experience during their health care encounters. Such surveys ask patients to report whether or not they had positive experiences in areas that research has shown are important to patients, including ease of scheduling appointments, availability of information, communication with doctors, responsiveness of clinic staff, and coordination with other care providers. Because they ask patients whether or not certain events or behaviors important to them actually occurred, or how often, patient experience surveys also can be useful in highlighting actionable areas that providers can focus on for improvement.

(From “Measuring Patient Experience.” April 2012. Robert Wood Johnson Foundation.
<https://www.rwjf.org/files/research/74242.measuring.pt.experience.0412.pdf>)

Improving HCAHPS Scores

In the era of Hospital Value-Based Purchasing, there is growing interest in how hospitals can do better on what HCAHPS measures. The HCAHPS program has always strongly emphasized uniformity and standardization in the measurement of patient experience of care, as evidenced by our explicit protocols governing survey content and implementation, data collection, scoring and public reporting.

At the same time, we recognize that there are many factors that affect how patients experience care, and many ways to improve care. Rather than being prescriptive, the HCAHPS program has encouraged a multiplicity of efforts to improve patients’ experience of care, within the guidelines of the program. In effect, we have left it to hospitals and the healthcare industry to take the lead in developing practices, processes, techniques, education and innovations that may improve quality of care.

We are often asked what hospitals can do to improve patients’ experience of care and HCAHPS scores. We encourage hospitals and others to investigate and experiment and to share what has succeeded, but it is not within the scope of the HCAHPS program to evaluate, rate or endorse these methods. We do, however, encourage hospitals to sample what a sister federal agency, the Agency for Healthcare Research and Quality (AHRQ), has to offer on the topic of improving patient experience of care.

AHRQ has launched a series of audio and video podcasts (with transcripts) in which quality improvement experts share insights on what hospitals can do to improve quality and safety. We encourage hospitals and those who work with them to view this material and AHRQ’s other quality improvement tools. Please see <https://www.cahps.ahrq.gov/News-and-Events/Podcasts.aspx>.

HCAHPS and Hospital Value-Based Purchasing: A Brief Overview

In the January 2012 edition of HCAHPS Executive Insight we presented an overview of the role HCAHPS scores play in the new Hospital Value-Based Purchasing program. In the future we will move this content, updated as needed, to a new section of the HCAHPS On-

Line Web site, "HCAHPS and Hospital VBP." We hope that www.hcahpsonline.org will become a handy resource for hospitals, survey vendors and others interested in HCAHPS's role in the Hospital VBP program.

Briefly, Hospital VBP links a portion of Inpatient Prospective Payment System (IPPS) hospitals' payment from CMS to performance on a set of quality measures. The Hospital VBP program was first presented in a Report to Congress in November 2007 and was established by the Patient Protection and Affordable Care Act of 2010. Several Final Rules issued in 2011 set out the parameters of the program for FY 2013 and 2014.

Hospital VBP Scoring

The Total Performance Score for Hospital VBP in FY 2013 will have two components: the Clinical Process of Care Domain, which accounts for 70% of the Total Performance Score; and the Patient Experience of Care Domain, which accounts for 30% of the Total Performance Score. The HCAHPS survey is the basis for the Patient Experience Domain.

Eight elements from HCAHPS are used in Hospital VBP (these are termed "dimensions" in Hospital VBP): the six HCAHPS composites (Communication with Nurses, Communication with Doctors, Staff Responsiveness, Pain Management, Communication about Medicines, and Discharge Information); one new composite that combines the hospital Cleanliness and Quietness survey items; and one Global item (Overall Rating of Hospital). The percentage of a hospital's patients who chose the most positive, or "top-box," response to these HCAHPS items is used in the Patient Experience Domain.

Hospital VBP utilizes HCAHPS scores from two time periods: a Baseline Period and a Performance Period. For FY 2013, the Baseline Period covers patients discharged from July 1, 2009 through March 31, 2010, and the Performance Period from July 1, 2011 through March 31, 2012. Correspondingly, an Improvement and Achievement score for each of the eight HCAHPS dimensions is calculated for each hospital.

The Patient Experience Domain score is comprised of two parts: the HCAHPS Base Score (maximum of 80 points) and the HCAHPS Consistency Points score (maximum of 20 points).

HCAHPS Base Score

Each of the eight HCAHPS dimensions contributes to the HCAHPS Base Score through either the Improvement or Achievement score.

- Improvement score (0-9 points) is based on the amount of change in an HCAHPS dimension score from the earlier Baseline period to the later Performance period
- Achievement score (0-10 points) is based on the comparison of a hospital's dimension score in the Performance Period to the national median score for that dimension in the Baseline Period

For each HCAHPS dimension, the larger of the Improvement or Achievement scores is used to create the HCAHPS Base Score, which ranges from 0 to 80, with each dimension contributing 0 to 10 points.

HCAHPS Consistency Points

The second part of the Patient Experience Domain is the Consistency Points score, which ranges from 0 to 20 points. Consistency Points are designed to target and incentivize improvement in a hospital's *lowest performing* HCAHPS dimension. Consistency Points are derived from a hospital's lowest scoring HCAHPS dimension as follows:

- If a hospital's lowest scoring HCAHPS dimension in the Performance Period is at or above the national median (also known as the "Achievement Threshold") of the Baseline Period (which means that all eight dimensions are at or above the median), then the hospital earns the maximum 20 Consistency Points
- If a hospital has more than one dimension below the national median, a separate calculation is made to determine which dimension is lowest. That lowest dimension is then used for the calculation of Consistency Points
- If a hospital's lowest scoring dimension during the Performance Period is below the national median score of the Baseline Period, then the hospital earns 0 to 19 Consistency Points

Patient Experience of Care Domain Score

The Patient Experience of Care Domain Score is the sum of the HCAHPS Base Score (0 – 80 points) and HCAHPS Consistency Points score (0 – 20 points), thus it can range from 0 to 100 points. As noted earlier, the Patient Experience Domain comprises 30% of the Hospital VBP Total Performance Score.

More Information about Hospital Value-Based Purchasing

For more information about Hospital VBP, please visit CMS' dedicated Web site, <http://www.cms.gov/Hospital-Value-Based-Purchasing/>. The slide set from CMS' July 2011 "Open Door Forum" on the Hospital VBP program can be found at http://www.cms.gov/Hospital-Value-Based-Purchasing/Downloads/HospVBP_ODF_072711.pdf. Slides 35 to 61 present a comprehensive summary of the "Patient Experience of Care" domain (HCAHPS) and how the score for this domain is calculated.

"What's New"

We encourage hospitals and their survey vendors to frequently check our "What's New" button to find the latest information on HCAHPS, such as upcoming data submission deadlines. We also invite you to share the material presented on *HCAHPS Executive Insight*, but when you share or reproduce this material, please include the following citation:

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http://www.hcahpsonline.org/Executive_Insight/.

Thanks for visiting *HCAHPS Executive Insight*. Comments or suggestions for HCAHPS Executive Insight should be directed to us, by email, at hcahps@azqio.sdps.org.

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