HCAHPS Update Training



Welcome!

In the Update Training session, we will present:

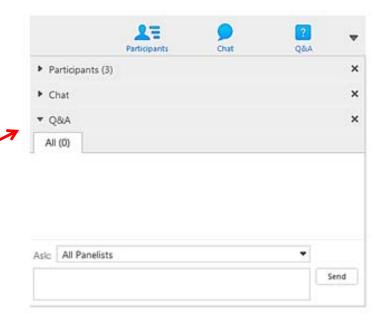
- HCAHPS Program Updates
- Updates to HCAHPS Quality Assurance Guidelines V11.0
- HCAHPS Data Resources and Tools
- More HCAHPS Mythbusting: Sorting Facts from Fiction



Online Question Submission Illustration 1

HCAHPS Update Training







Online Question Submission (cont'd) Illustration 2



HCAHPS Update Training





Online Question Submission (cont'd) Illustration 3

HCAHPS Update Training







HCAHPS Program Updates March 2016



Overview of HCAHPS Updates

- HCAHPS Never Rests, 2016
- HCAHPS NOT Designed for Intra-Hospital Comparisons
- HCAHPS, Pain Management and Opioid Misuse
- HCAHPS Star Ratings
- HCAHPS Mode Experiment 4
- Comprehensive Care for Joint Replacement (CCJR) Program
- Survey Vendor Unofficial Reports
- New HCAHPS Attestation Statement
- Patient Confidentiality
- Key Dates for 2016
- HCAHPS and Hospital Value-Based Purchasing (Hospital VBP)
- New Survey Development at CMS



HCAHPS Never Rests

- April 2016 publicly reported scores are based on more than 3.2 million completed surveys from patients at 4,260 hospitals
- Every day more than 8,700 patients complete the HCAHPS Survey



HCAHPS NOT Designed for Intra-Hospital Comparisons

- HCAHPS was designed and intended for inter-hospital (hospital-to-hospital) comparisons
 - Identified by CMS Certification Number (CCN)
- CMS_d oes **not** review or endorse the use of HCAHPS scores for *intra-hospital* comparisons
 - Such as comparing a ward, floor or individual staff members
 - Such comparisons are unreliable unless large sample sizes are collected at the ward, floor, or individual level
 - HCAHPS questions do not specify individual doctors/nurses



HCAHPS, Pain Management and Opioid Misuse

- CMS strongly opposes use of the HCAHPS Survey to identify individual physicians, nurses, etc.
- HCAHPS is designed and validated only for comparison of HOSPITALS, not of wards, staff, etc.
- Because it is in the public domain, hospitals and private entities use the HCAHPS Survey outside of its designed and valid purpose
- CMS discourages inappropriate use of HCAHPS but cannot prevent this



HCAHPS Star Ratings

- HCAHPS Star Ratings have been publicly reported since April 2015
 - HCAHPS Linear Mean Roll-up score added to Hospital Compare downloadable database in October 2015
- Hospital Compare will introduce Hospital Overall Quality Star Ratings in April 2016
 - Based on 7 measure domains, including HCAHPS
 - HCAHPS Star Ratings are used in calculation



HCAHPS Mode Experiment 4

- Mode Experiment 4 examines survey mode adjustments, supplemental items, etc.
- Conducted in early 2016
- Hospital recruitment has been completed
- Monitor the HCAHPS Web site for more information: http://www.hcahpsonline.org



HCAHPS and CCJR Program

- HCAHPS Linear Mean Roll-up score will be used in the CCJR program
 - A new measure based on HCAHPS Star Rating linear mean scores
- About 600 Inpatient Prospective Payment System (IPPS) hospitals will participate
- No additional HCAHPS data collection or submission
- CCJR program begins Fiscal Year (FY) 2017



Unofficial HCAHPS Reportsfrom Survey Vendors

 All reports provided by survey vendors must include the following statement that the vendor's results are unofficial:

"This report has been produced by [Survey Vendor] and does not represent official HCAHPS results, which are published on the Hospital Compare Web site."



New HCAHPS Attestation Statement

- Beginning in 2016, all approved HCAHPS Survey vendors and self-administering hospitals must sign annually a statement that attests to:
 - Validity of HCAHPS data
 - Conformance with HCAHPS protocols
 - Prompt reporting of any discrepancies
- Due April 8, 2016
- Document posted on the HCAHPS Web site at http://www.hcahpsonline.org



Confidentiality of Patients' HCAHPS Data

- Survey vendors and hospitals are reminded of the importance of keeping patients' HCAHPS data confidential
- Only share patient-level data when necessary
- Remind all parties to keep information confidential



Upcoming for HCAHPS in 2016

April 6 Data Submission Deadline for 4Q 2015

April 7-13 Review and Correction Period

July 1 HCAHPS File Specifications Version 3.8 take effect

July 6 Data Submission Deadline for 1Q 2016

July 7-13 Review and Correction Period

October 5 Data Submission Deadline for 2Q 2016

October 6-12 Review and Correction Period



HCAHPS and Hospital VBP

- In FY 2016 the HCAHPS Domain will account for 25% of the Total Performance Score (TPS)
 - IPPS hospitals only
 - Established by the Patient Protection and Affordable
 Care Act of 2010 (Public Law 111-148)
- The Hospital VBP value-based incentive payment percentage will be 1.75% in FY 2016



HCAHPS and Hospital VBP Scoring

Hospital VBP TPS

- Four Hospital VBP Domains for FY 2016:
 - Clinical Process of Care (8 measures)
 - Patient Experience of Care (HCAHPS; 8 measures)
 - Outcomes (Mortality, safety, HAI; 8 measures)
 - Efficiency (Medicare spending per beneficiary; 1 measure)
- Patient Experience Domain comprises 25% of Hospital VBP TPS in FY 2016
 - Clinical Process: 10%; Outcomes: 40%; Efficiency: 25%



HCAHPS and Hospital VBP

Calendar Year 2016 will be the:

- Performance Period for the FY 2018 Hospital VBP program
- Baseline Period for the FY 2020 Hospital VBP program

Step-by-step information on calculating HCAHPS Hospital VBP Domain Scores can be found at http://www.hcahpsonline.org



New Survey Development at CMS

- Surveys currently under development:
 - Outpatient and Ambulatory Surgery (OAS) CAHPS
 - Emergency Department Patient Experience of Care (EDPEC) Survey



More Information on HCAHPS

- Registration, applications, background information, reports, and HCAHPS Executive Insight:
 - http://www.hcahpsonline.org
- Submitting HCAHPS data: https://www.qualitynet.org
- Publicly reported HCAHPS results: https://www.medicare.gov/hospitalcompare
- HCAHPS results Downloadable Database (DDB):
 - https://Data.Medicare.gov



Questions?



Updates to HCAHPS Quality Assurance Guidelines V11.0 (QAG)



Introduction and Overview

- Update: Reporting Results to Clients
 - All reports provided by survey vendors to hospitals must include the following statement that vendor results are unofficial

"This report has been produced by [Survey Vendor] and does not represent official HCAHPS results, which are published on the Hospital Compare Web site"



Introduction and Overview (cont'd)

- Update: Reporting Results to Clients (cont'd)
 - CMS does not review or endorse the use of HCAHPS scores for comparisons within hospitals, such as comparison of HCAHPS scores associated with a particular ward, floor, individual staff member, etc. to others. Such comparisons are unreliable unless large sample sizes are collected at the ward, floor, or individual staff member level.
 - In addition, since HCAHPS questions inquire about broad categories of hospital staff (such as doctors in general and nurses in general rather than specific individuals), HCAHPS is not appropriate for comparing or assessing individual hospital staff members
 - Using HCAHPS scores to compare or assess individual staff members is inappropriate and is strongly discouraged by CMS



Participation and Program Requirements

- Reminder: The FY 2016 IPPS Final Rule incorporates the Final Rules from previous years
 - Refer to the following for details on HCAHPS requirements
 - FY 2011 IPPS Final Rule (<u>75 FR 50220</u>)
 - FY 2012 IPPS Final Rule (<u>76 FR 51641 through 51643</u>)
 - FY 2013 IPPS Final Rule (77 FR 53537 through 53538)
 - FY 2014 IPPS Final Rule (78 FR 50819 through 50820)
 - FY 2015 IPPS Final Rule (79 FR 50319 through 50449)



Participation and Program Requirements

- Update: Minimum Business Requirements
 - Requirements have been added to the Hospital/Survey Vendor HCAHPS Minimum Survey Requirements to Administer the HCAHPS Survey (Minimum Business Requirements)
 - Data Security
 - Data Retention and Storage
 - Organizational Confidentiality Requirements
 - QAP Documentation Requirements



Participation and Program Requirements

- Update: Quality Checks
 - Hospitals/Survey vendors must perform and document quality checks of electronic programming code periodically, on an annual basis, at a minimum



Sampling

- Update: Codes to Determine Service Line
 - MS-DRG Codes updated to V.33
 - Strongly recommend use of MS-DRG V.33 codes to assign Service Line
 - Crosswalk table to MS-DRGs V.33 updated
 - ICD-10 Codes effective with October 1, 2015 discharges



Survey Administration

Update: HCAHPS copyright statement

"Questions 1-22 and 26-32 are part of the HCAHPS Survey and are works of the U.S. Government. These HCAHPS questions are in the public domain and therefore are NOT subject to U.S. copyright laws. The three Care Transitions Measure® questions (Questions 23-25) are copyright of Eric A. Coleman, MD, MPH, all rights reserved."



- Clarification: All Modes of Survey Administration
 - Supplemental Questions
 - If a client hospital requests that a Survey Vendor include an item for the patient to provide their name, telephone number or other contact information on the HCAHPS Survey, the Survey Vendor is required to include explanatory text
 - This text must appear before the requested information and state the purpose for the patient to optionally provide the requested information. It is NOT sufficient to state only that this information is optional
 - The following is an example of permissible explanatory text:
 - "If you wish to be contacted by the hospital, please provide your name and telephone number. This information is not required."



- Update: Telephone Only, Mixed Mode and IVR Survey Administration
 - During the course of the survey, use of neutral acknowledgement words (such as the following) is permitted
 - Thank you
 - Alright
 - Okay
 - I understand, or I see
 - · Yes, Ma'am
 - Yes, Sir
 - Let me repeat the question/responses for you



- Clarification: Telephone Only, Mixed Mode, and IVR Survey Administration
 - Telephone Scripts
 - Survey vendors that subcontract call center services must instruct interviewers to state survey vendor name in the CATI script introduction for the [DATA COLLECTION CONTRACTOR]
 - IF ASKED WHO IS CALLING: This is [INTERVIEWER NAME] calling from [DATA COLLECTION CONTRACTOR] on behalf of [HOSPITAL NAME].



- Clarification: Telephone Only, Mixed Mode, and IVR Survey Administration
 - Interviewer Training
 - Interviewers must be trained to adjust the pace of the HCAHPS Survey interview to be conducive to the needs of the respondent
 - Interviewers must be trained to read the script from the telephone screens (reciting the survey from memory can lead to unnecessary errors and missed updates to the scripts)



Survey Administration (cont'd)

- Clarification: Telephone Only, Mixed Mode, and IVR Survey Administration
 - Question 18: After you left the hospital, did you go directly to your own home, to someone else's home, or to another health facility?

READ RESPONSE CHOICES 1, 2 AND 3 ONLY IF NECESSARY

- <1> OWN HOME
- <2> SOMEONE ELSE'S HOME
- <3> ANOTHER HEALTH FACILITY [GO TO Q21]
- <M> MISSING/DK [GO TO Q21]

Survey responses should be coded with <1> OWN HOME when a patient is asked the discharge question and provides a response such as "a hotel" or "homeless shelter"



Survey Administration (cont'd)

- Update: Telephone Only, Mixed Mode and IVR Survey Administration
 - Telephone interviewing systems
 - Predictive or auto dialers are permitted as long as they are compliant with FTC and FCC regulations as promulgated under the Telephone Consumer Protection Act (TCPA)
 - Cell phone numbers in the sample must be identified so that systems with auto-dialers do not call cell phone numbers
 - Survey vendors identify cell phone numbers through an external database, and/or
 - Hospitals identify cell phone numbers upon patient admission



Data Specifications & Coding

- Update: File Specifications Changed to Version 3.8
 - Appendix N Data File Structure Version 3.8
 - Appendix O XML File Layout Version 3.8
 - Header Record
 - Determination of Service Line: "Methodology used by a facility to determine whether a patient falls into one of the three service line categories eligible for HCAHPS survey."
 - "4" **ICD-10 or** ICD-9 codes"

Note: Version 3.8 applies to 3Q 2016 patient discharges and forward



Data Specifications & Coding (cont'd)

- Reminder: Switching survey vendors
 - Hospitals that choose to switch from one survey vendor to another can <u>only</u> do so at the beginning of a calendar quarter
 - The dates entered into the discharge and data transmission fields must be entered in accordance with HCAHPS protocols
 - <u>Transmission End Date</u> should be the last day for which the current survey vendor will be submitting data on the hospital's behalf
 - <u>Discharge End Date</u> should be the last day of the month the hospital will allow the current survey vendor to sample from eligible discharges. *The Discharge End Dates of the new and expiring survey vendor cannot overlap.*
 - Survey vendors should work with hospital clients very closely to ensure the information for switching vendors is entered correctly



Data Specifications & Coding (cont'd)

- Reminder: Entering survey vendor authorization dates
 - Hospitals must not enter a Discharge End Date or a Transmission End Date unless they have confirmed that the relationship with their HCAHPS Survey vendor has/is terminated
 - Entering end dates prematurely may prevent HCAHPS data submission to the HCAHPS Data Warehouse
 - Failure to submit HCAHPS data may affect a hospital's APU



Data Specifications & Coding (cont'd)

- Clarification: Mail Only Survey Administration
 - "Number Survey Attempts Mail" corresponds to the mail wave for which the survey is assigned a final disposition, not necessarily the number of surveys sent
 - When a survey is returned from the first mailing, "Number of Survey Attempts Mail" would be coded "1 – First wave mailing
 - When a survey is returned from the second mailing, "Number of Survey Attempts Mail" would be coded "2 – Second wave mailing"
 - When a first mailing and second mailing have been sent to the patient and the patient returns the survey from the first mailing, "Number of Survey Attempts Mail" would be coded "1 – First wave mailing"
 - When a first mailing and second mailing have been sent to the patient and the survey is unreturned, "Number of Survey Attempts Mail" would be coded "2 – Second wave mailing"



Oversight Activities

- Reminder: Survey Materials
 - Hospitals/Survey vendors must submit formatted survey materials (including required changes effective with July 2016 discharges) to HCAHPS Technical Assistance by April 8, 2016



Oversight Activities (cont'd)

- Update: New HCAHPS Attestation
 Statement, which includes notice that the Quality Assurance Plan (QAP) has been updated, is due by April 8, 2016
 - The QAP should <u>not</u> be submitted at this time



Data Submission Timeline

Month of Patient Discharges	Data Submission Deadline	Review and Correct Period	File Specifications Version
October, November and December 2015 (4Q15)	April 6, 2016	April 7–13, 2016	Version 3.7
January, February and March 2016 (1Q16)	July 6, 2016	July 7–13, 2016	Version 3.7
April, May and June 2016 (2Q16)	October 5, 2016	October 6–12, 2016	Version 3.7
July, August and September 2016 (3Q16)	January 4, 2017	January 5–11, 2017	Version 3.8



Questions?



HCAHPS Data Resources & Tools



Overview

- HCAHPS Web Site (http://www.hcahpsonline.org)
 - Mode & Patient-Mix Adjustment button
 - Summary Analyses button
 - HCAHPS Star Ratings button
 - HCAHPS and Hospital VBP button
- HCAHPS on Hospital Compare

(https://Data.Medicare.gov and https://www.Medicare.gov/HospitalCompare)

- HCAHPS Star Ratings
- Exact number of Completed Surveys
- Linear Mean Scores

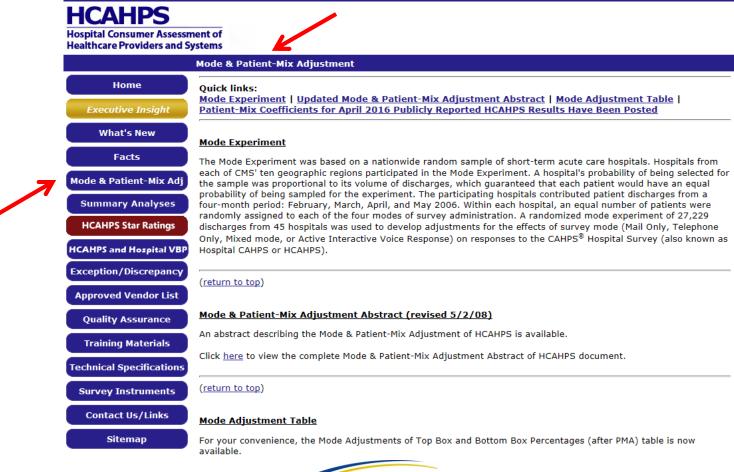


Mode & Patient-Mix Adjustment

- Information about survey mode adjustment
 - Abstract about HCAHPS Mode Experiment I
 - Table of current HCAHPS mode adjustments
- Information about patient-mix adjustment (PMA)
 - PMA document contains an overview of adjustment process and tables of actual adjustments for bottom and top box scores



Mode & Patient-Mix Adjustment (cont'd)



Mode Adjustment Table

HCAHPS Survey Mode Adjustments of Top Box and Bottom Box Percentages (after PMA) to Adjust Other Modes to a Reference of Mail

	Botto	m Box		To	р Вох	
	Phone Only	Mixed	IVR	Phone Only	Mixed	IVR
HCAHPS Composite Measures						
Communication with Nurses	-0.8%	-0.5%	-0.6%	-4.0%	-0.3%	-1.8%
Communication with Doctors	-2.2%	-1.4%	-1.2%	-1.3%	1.0%	-0.3%
Responsiveness of Hospital Staff	-0.2%	-1.9%	-1.4%	-4.7%	0.1%	-1.9%
Pain Management	-0.6%	-0.9%	-1.3%	-4.7%	-2.3%	-3.4%
Communication about Medicines	0.5%	-1.4%	-1.5%	-3.9%	-0.9%	-1.6%
Discharge Information	1.3%	-0.2%	3.2%	-1.3%	0.2%	-3.2%
Care Transition	2.6%	0.6%	-3.1%	-3.3%	-3.0%	1.0%
HCAHPS Individual Items						
Cleanliness of Hospital Environment	1.0%	0.4%	0.6%	-5.5%	-2.1%	-1.9%
Quietness of Hospital Environment	-1.4%	0.9%	1.4%	-6.3%	-3.1%	-10.2%
HCAHPS Global Items						
Overall Hospital Rating	0.9%	-1.1%	0.8%	-2.8%	-1.8%	-1.6%
Recommend the Hospital	0.4%	-0.4%	0.1%	-4.4%	-1.4%	-2.2%



Patient-Mix Coefficients

Patient-Mix Adjustment (PMA)	Nurses	Doctors	Responsiveness of Hosp. Staff	ement	Comm. About Medicines	Cleanliness of Hosp. Env.	Quietness of Hosp. Env.	formation	Care Transition Measures	oital Rating	Recommend the Hospital
	Comm. with Nurses	Comm. with Doctors	Responsiver	Pain Management	Comm. Abo	Cleanliness	Quietness o	Discharge Information	Care Transit	Overall Hospital Rating	Recommen
Education (per level; 1=8th grade or less and 6=More than 4-year college degree)	1.71%	1.67%	2.42%	2.37%	3.00%	1.61%	3.66%	0.60%	-0.40%	2.81%	1.16%
Self-Rated Health (per level; 1=Excellent and 5=Poor)	4.64%	4.60%	5.85%	6.28%	4.64%	3.98%	4.11%	1.04%	5.98%	5.96%	5.11%
Response Percentile (per 1% of response percentile)	0.18%	0.16%	0.21%	0.15%	0.17%	0.07%	0.02%	0.03%	0.18%	0.17%	0.16%
Spanish	-0.49%	-1.86%	-0.77%	-3.97%	-2.25%	0.61%	-5.60%	-1.13%	1.65%	-12.14%	-7.95%
Chinese	7.93%	7.23%	8.84%	9.13%	5.87%	5.37%	-0.20%	-2.53%	14.12%	5.32%	4.74%
R/V/O (Russian, Vietnamese, Other)	0.78%	0.41%	2.18%	1.83%	0.37%	3.03%	-5.81%	-0.08%	6.30%	1.08%	-0.88%
English (REFERENCE)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Table 1: "Top-Box" HCAHPS Patient-mix Adjustments (Four Quarter Average for October 2015 Public Reporting, January 2014 to December 2014 Discharges)

Table 2: "Bottom-Box" HCAHPS Patient-mix Adjustments (Four Quarter Average for October 2015 Public Reporting, January 2014 to December 2014 Discharges)



Patient-Mix Coefficients (cont'd)

Table 3: National Means of PMA Variables (Four Quarter Average for October 2015 Public Reporting, January 2014 to December 2014 Discharges)

Patient-Mix Adjustment (PMA)	National Mean
Education (per level; 1=8th grade or less and 6=More than 4-year college degree)	3.762
Self-Rated Health (per level; 1=Excellent and 5=Poor)	2.750
Response Percentile	14.7%
LANGUAGE SPOKEN AT HOME	
Spanish	4.7%
Chinese	0.3%
R/V/O (Russian, Vietnamese, Other)	1.8%
English (REFERENCE)	93.2%



Summary Analyses

- Summary of HCAHPS Results: top-box scores by US state (and national)
 - Also includes number of hospitals and response rates
- HCAHPS Performance percentiles for bottom and top-box scores
- HCAHPS Patient-level correlations for HCHAPS measures
- HCAHPS Hospital characteristic charts for bottom, middle, and top-box scores
 - Characteristics include region, bed size, ownership, and teaching status



Summary Analyses (cont'd)





Summary of HCAHPS Survey Results

Summary of HCAHPS Survey Results*

January 2014 to December 2014 Discharges

State	Comm. with Nurses	Comm. with Doctors	Responsiveness of Hospital Staff	Pain Management	Comm. About Medicines	Cleanliness of Hosp. Env.	Quietness of Hosp. Env.	Discharge Information	Care Transition	Overall Hospital Rating	Recommend the Hospital	Publicly Reporting Hospitals	Survey Response Rate**
AK	74	75	67	68	65	69	58	84	49	65	70	16	25%
AL	81	86	69	73	67	72	71	85	52	73	71	85	30%
AR	79	84	68	70	64	73	66	83	50	70	68	64	28%
AZ	77	78	66	70	64	70	58	87	51	70	70	70	32%
CA	75	78	62	69	61	70	51	84	49	68	70	310	27%
CO	79	81	69	72	67	75	63	88	54	74	75	64	31%
CT	80	80	65	70	63	73	53	86	51	68	72	29	29%
DC	71	78	54	65	57	63	55	80	42	58	61	7	24%
DE	79	78	68	70	63	69	54	86	50	67	68	6	26%
FL	76	78	62	68	61	70	59	84	49	67	69	172	28%
GA	79	83	66	71	64	71	67	84	51	70	69	119	25%
HI	79	84	71	73	68	75	60	87	51	74	70	16	28%
IA	81	83	71	72	66	79	65	88	56	76	75	87	36%
ID	81	84	74	71	68	78	64	88	56	73	74	35	37%
IL	80	82	68	72	64	74	61	86	52	71	70	161	30%
IN	82	83	72	73	66	76	62	88	54	75	73	121	32%
KS	81	85	72	73	67	76	67	87	56	77	76	96	36%
KY	81	85	70	73	67	75	66	87	53	72	71	89	29%



HCAHPS Percentiles Table

HCAHPS PERCENTILES

Hospital Percentile*	Communication with Nurses	Communication with Doctors	Responsiveness of Hosp. Staff	Pain Management	Comm. About Medicines	Cleanliness of Hospital Env.	Quietness of Hospital Env.	Discharge Information	Care Transition	Overall Hospital Rating	Recommend the Hospital
					TOP	-Box Sc	ore 1				
95 th (near best)	89	91	85	81	78	87	80	93	64	86	87
90 th	86	89	80	78	74	84	75	91	61	82	83
75 th	83	85	74	74	68	79	68	89	56	76	78
50 th	79	81	67	71	64	73	61	87	52	71	72
25 th	76	78	62	68	61	68	55	84	48	66	65
10 th	73	75	57	65	57	64	49	81	44	60	59
5 th (near worst)	70	74	54	62	55	62	46	79	41	56	55
					вотто	М-Вох	Score ²				
5 th (near best)	1	1	2	2	8	2	2	7	2	2	1
10 th	2	1	3	3	11	3	3	9	3	3	2
25 th	3	3	6	5	14	5	6	11	4	5	3
50 th	4	4	8	6	18	8	8	13	5	7	4
75 th	6	5	11	8	21	11	12	16	6	10	6
90 th	8	7	15	10	24	14	16	19	8	13	9
95 th (near worst)	9	8	17	12	27	16	19	21	9	15	11



HCAHPS Patient-Level Correlations

HCAHPS PATIENT-LEVEL CORRELATIONS*

	Communication with Nurses	Communication with Doctors	Responsiveness of Hosp. Staff	Pain Management	Comm. About Medicines	Cleanliness of Hospital Env.	Quietness of Hospital Env.	Discharge Information	Care Transition Measure	Overall Hospital Rating	Recommend the Hospital
Communication with Nurses	1	0.51	0.56	0.56	0.50	0.38	0.32	0.27	0.43	0.64	0.57
Communication with Doctors		1	0.36	0.44	0.43	0.26	0.25	0.27	0.40	0.50	0.45
Responsiveness of Hosp. Staff			1	0.48	0.41	0.34	0.31	0.20	0.35	0.51	0.44
Pain Management				1	0.44	0.31	0.30	0.25	0.39	0.54	0.48
Comm. About Medicines					1	0.33	0.29	0.35	0.45	0.48	0.42
Cleanliness of Hospital Env.						1	0.27	0.18	0.27	0.40	0.36
Quietness of Hospital Env.							1	0.13	0.25	0.34	0.29
Discharge Information								1	0.31	0.29	0.27
Care Transition Measure									1	0.48	0.45
Overall Hospital Rating										1	0.76
Recommend the Hospital	·										1

^{*}Patient-level Pearson correlations of rescaled linear means of HCAHPS measures, for patients discharged between July 2013 and June 2014 (3.1 million completed surveys).

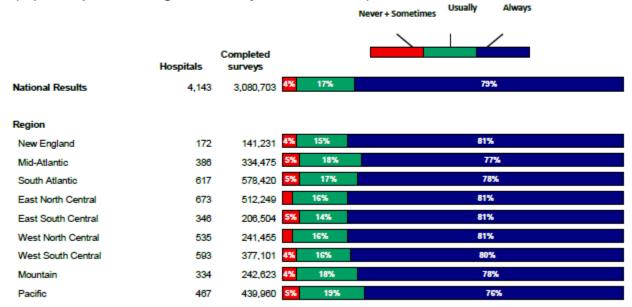


HCAHPS Hospital Characteristics

'HCAHPS Hospital Characteristics Comparison Charts'

HCAHPS: Communication with Nurses

(Represents patients discharged between July 2013 and June 2014)



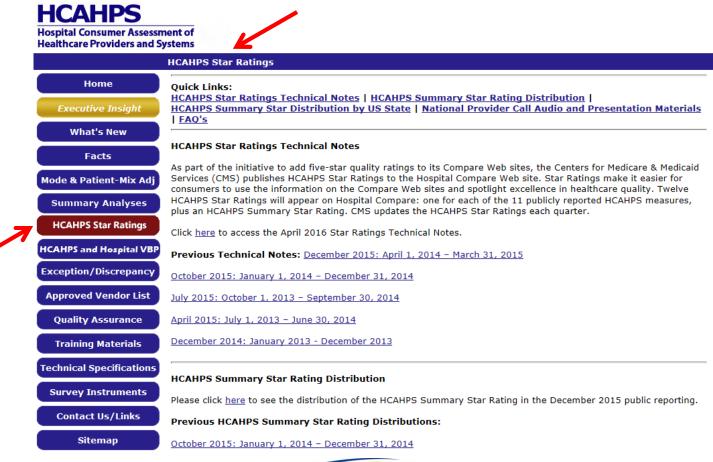


HCAHPS Star Ratings

- Technical Notes for HCAHPS Star Ratings
 - Detailed explanation of linear mean scores and algorithm used to assign star ratings
 - Patient-mix and mode adjustment information for linear mean scores
 - Star rating cut points for each of 11 HCAHPS measures
- Distributions for the HCAHPS Summary Star Rating
 - By US state and overall
 - Coming soon: measure star distributions



HCAHPS Star Ratings (cont'd)





HCAHPS Star Ratings Technical Notes

HCAHPS Measures Receiving HCAHPS Stars

HCAHPS Star Ratings will be applied to each of the 11 publicly reported HCAHPS measures, which are created from specific questions on the HCAHPS Survey, as noted:

- HCAHPS Composite Measures
 - 1. Communication with Nurses (Q1, Q2, Q3)
 - Communication with Doctors (Q5, Q6, Q7)
 - 3. Responsiveness of Hospital Staff (Q4, Q11)
 - 4. Pain Management (Q13, Q14)
 - 5. Communication about Medicines (Q16, Q17)
 - 6. Discharge Information (Q19, Q20)
 - 7. Care Transition (Q23, Q24, Q25)
- HCAHPS Individual Items
 - 8. Cleanliness of Hospital Environment (Q8)
 - Quietness of Hospital Environment (Q9)
- HCAHPS Global Items
 - 10. Overall Hospital Rating (Q21)
 - 11. Recommend the Hospital (Q22)

100 Survey Minimum for HCAHPS Star Ratings

In order to receive HCAHPS Star Ratings, hospitals must have at least 100 completed HCAHPS surveys over a given fourquarter period. In addition, hospitals must be eligible for public reporting of HCAHPS measures. Hospitals with fewer than 100 completed HCAHPS surveys will not receive Star Ratings; however their HCAHPS measure scores will be publicly reported on Hospital Compare.



HCAHPS Star Ratings Technical Notes (cont'd)

An example of the calculation of the HCAHPS Summary Star Rating.

The following is an example of how to calculate the HCAHPS Summary Star Rating. Suppose a hospital has Star Ratings for each of the 11 HCAHPS measures as shown in following table.

	11 HCAHPS Measure Star Ratings	9 Star Ratings Used in HCAHPS Summary Star Rating	9-Measure HCAHPS Summary Star Rating Average (unrounded)	HCAHPS Summary Star Rating (rounded)
HCAHPS Composite Measures				
Communication with Nurses	4	4		
Communication with Doctors	3	3		
Responsiveness of Hospital Staff	4	4		
Pain Management	5	5		
Communication about Medicines	4	4		
Discharge Information	4	4	(4+3+4+5+4+4+3+5+3.5)/9	4
Care Transition	3	3	= 3.944	4
HCAHPS Individual Items				
Cleanliness of Hospital Environment	5	(5+5)/2		
Quietness of Hospital Environment	5	= 5		
HCAHPS Global Items				
Overall Hospital Rating	4	(4+3)/2		
Recommend the Hospital	3	= 3.5		



HCAHPS Star Ratings Technical Notes (cont'd)

Appendix C: HCAHPS Star Rating Cut Points for Patients Discharged Between Quarter 1, 2014 and Quarter 4, 2014 (January 1, 2014 to December 31, 2014)

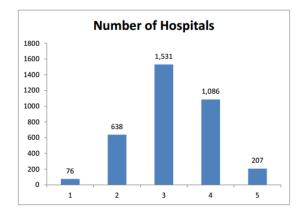
	1 Star	2 Stars	3 Stars	4 Stars	5 Stars
HCAHPS Composite Measures					
Communication with Nurses	<85	≥85 to <90	≥90 to <92	≥92 to <94	≥94
Communication with Doctors	<88>	≥88 to <91	≥91 to <93	≥93 to <95	≥95
Responsiveness of Hospital Staff	<80	≥80 to <84	≥84 to <87	≥87 to <92	≥92
Pain Management	<81	≥81 to <86	≥86 to <89	≥89 to <91	≥91
Communication about Medicines	<74	≥74 to <78	≥78 to <82	≥82 to <86	≥86
Discharge Information	<79	≥79 to <83	≥83 to <87	≥87 to <91	≥91
Care Transition	<77	≥77 to <81	≥81 to <83	≥83 to <86	≥86
HCAHPS Individual Items					
Cleanliness of Hospital Environment	<82	≥82 to <86	≥86 to <90	≥90 to <94	≥94
Quietness of Hospital Environment	<77	≥77 to <81	≥81 to <86	≥86 to <90	≥90
HCAHPS Global Items					
Overall Hospital Rating	<84	≥84 to <88	≥88 to <90	≥90 to <93	≥93
Recommend the Hospital	<80	≥80 to <85	≥85 to <90	≥90 to <94	≥94



HCAHPS Summary Star Rating Distribution

HCAHPS SUMMARY STAR RATING October 2015

	Number of Hospitals	Percentage
1	76	2%
2	638	18%
3	1,531	43%
4	1,086	31%
5	207	6%





HCAHPS Summary Star Distribution by US State

Distribution of HCAHPS Summary Star Rating by US State

October 2015 Public Reporting

				Si	ummary :	Star Ratir	ng				To	tal
	15	tar	2 S	tars	3 S	tars	4 S	tars	5 S	tars	10	tai
	N	%	N	%	N	%	N	%	N	%	N	%
US	76	2%	638	18%	1531	43%	1086	31%	207	6%	3538	100%
AK	0	0%	1	9%	5	45%	4	36%	1	9%	11	
AL	0	0%	8	11%	33	47%	27	39%	2	3%	70	
AR	1	2%	6	11%	35	66%	8	15%	3	6%	53	
AZ	0	0%	21	34%	26	42%	11	18%	4	6%	62	
CA	21	7%	110	37%	123	41%	37	12%	7	2%	298	
CO	0	0%	2	4%	24	47%	21	41%	4	8%	51	
CT	0	0%	4	15%	19	70%	4	15%	0	0%	27	
DC	1	14%	5	71%	1	14%	0	0%	0	0%	7	
DE	0	0%	1	17%	4	67%	1	17%	0	0%	6	
FL	8	5%	78	47%	59	36%	19	11%	2	1%	166	
GA	1	1%	22	22%	50	51%	23	23%	3	3%	99	
HI	0	0%	3	23%	3	23%	7	54%	0	0%	13	
IA	0	0%	2	3%	19	31%	31	51%	9	15%	61	

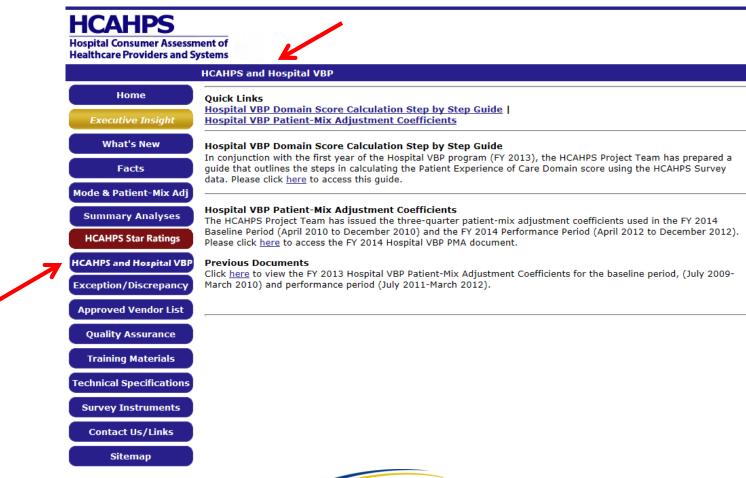


HCAHPS and Hospital VBP

- Step-by-step guide to Hospital VBP HCAHPS score calculation
 - Details for calculating HCAHPS achievement points, improvement points, and consistency points
- NEW: Hospital VBP Performance Standards for HCAHPS
 - Floor, Achievement Threshold, and Benchmark for HCAHPS dimensions included in Hospital VBP



HCAHPS and Hospital VBP (cont'd)





Hospital VBP Performance Standards

HCAHPS Hospital VBP Performance Standards for FY 2018

HCAHPS Dimension used in Hospital VBP	Floor	(Minimum)	Achievement Threshold (50 th Percentile)	Benchmark (Mean of Top Decile)
Communication with Nurses		55.27	78.52	86.68
Communication with Doctors		57.39	80.44	88.51
Responsiveness of Hospital Staff		38.40	65.08	80.35
Pain Management		52.19	70.20	78.46
Communication about Medicines		43.43	63.37	73.66
Hospital Cleanliness & Quietness		40.05	65.60	79.00
Discharge Information		62.25	86.60	91.63
Care Transition		25.21	51.45	62.44
Overall Hospital Rating		37.67	70.23	84.58



HCAHPS Star Ratings

HCAHPS Star Ratings

- First publicly reported in April 2015
- Results include star ratings for all 11 HCAHPS measures and the HCAHPS Summary Star Rating



HCAHPS Star Ratings on Hospital Compare

Compare Hospitals Back to Results General Timely & Complications Readmissions & Use of medical Payment & value Survey of information effective care deaths imaging of care patients' experiences Survey of patients' experiences **Show Graphs** View More Details Hospital 1 Hospital 2 Hospital 3 Patient survey 食食食食● * * * • • summary star rating. More stars are better. Learn more



HCAHPS Star Ratings in the Downloadable Database

HCAHPS Question	HCAHPS Answer Description	Patient Survey Star Rating
Summary star rating	Summary star rating	3
Patients who reported that their room and bathroor	n Room was "always" clean	Not Applicable
Patients who reported that their room and bathroor	Room was "sometimes" or "never" clean	Not Applicable
Patients who reported that their room and bathroor	n Room was "usually" clean	Not Applicable
Cleanliness - linear mean score	Cleanliness - linear mean score	Not Applicable
Cleanliness - star rating	Cleanliness - star rating	2
Patients who reported that their nurses "Always" co	m Nurses "always" communicated well	Not Applicable
Nurse communication - linear mean score	Nurse communication - linear mean score	Not Applicable
Patients who reported that their nurses "Sometime	s" Nurses "sometimes" or "never" communicated well	Not Applicable
Nurse communication - star rating	Nurse communication - star rating	2
Patients who reported that their nurses "Usually" co	m Nurses "usually" communicated well	Not Applicable
Patients who reported that their doctors "Always" c	or Doctors "always" communicated well	Not Applicable
Doctor communication - linear mean score	Doctor communication - linear mean score	Not Applicable
Patients who reported that their doctors "Sometime	es' Doctors "sometimes" or "never" communicated well	Not Applicable
Doctor communication - star rating	Doctor communication - star rating	3
Patients who reported that their doctors "Usually" o	or Doctors "usually" communicated well	Not Applicable
Patients who reported that they "Always" received	he Patients "always" received help as soon as they wanted	Not Applicable
Staff responsiveness - linear mean score	Staff responsiveness - linear mean score	Not Applicable
Patients who reported that they "Sometimes" or "N	ev Patients "sometimes" or "never" received help as soon as they wanted	Not Applicable
Staff responsiveness - star rating	Staff responsiveness - star rating	2
Patients who reported that they "Usually" received	he Patients "usually" received help as soon as they wanted	Not Applicable
Patients who reported that their pain was "Always"	w Pain was "always" well controlled	Not Applicable
Pain management - linear mean score	Pain management - linear mean score	Not Applicable
Patients who reported that their pain was "Sometin	ne Pain was "sometimes" or "never" well controlled	Not Applicable



Exact Number of Completed Surveys

- First publicly reported in October 2015
 - Previously, one of three possible ranges of completed surveys was publicly reported for each hospital
- Exact number of completes <u>not</u> shown for hospitals with fewer than 50 completed surveys



Completed Surveys on Hospital Compare



	Number of completed surveys	Survey response rate
Hospital 1	FEWER THAN 50	20% ¹⁰
Hospital 2	Not Available ⁵	Not Available ⁵
Hospital 3	182	42%



Completed Surveys in the Downloadable Database

Number of Completed Surveys	Number of Completed Surveys Footnote	Survey Response Rate Percent	Survey Response Rate Percent Footnote
1313		27	
593		34	
361		23	
249		31	
66		26	6
2052		30	
636		32	
1043		27	
FEWER THAN 50		42	10
906		27	
225		30	
96		34	6
1170		29	
1461		29	11
1709		29	
84		32	6
6458		23	
360		34	



Linear Mean Scores

- First publicly reported in October 2015
- Used for creating HCAHPS Star Ratings
- Only available in the downloadable database
- Additional information about linear mean scores can be found in the Technical Notes on http://www.hcahpsonline.org



Linear Mean Scores in the Downloadable Database

HCAHPS Question	HCAHPS Linear Mean Value	Number of Completed Surveys 🔻
Cleanliness - linear mean score	84	1313
Nurse communication - linear mean score	89	1313
Doctor communication - linear mean score	92	1313
Staff responsiveness - linear mean score	80	1313
Pain management - linear mean score	85	1313
Communication about medicines - linear mean score	76	1313
Discharge information - linear mean score	85	1313
Care transition - linear mean score	81	1313
Overall hospital rating - linear mean score	89	1313
Quietness - linear mean score	87	1313
Recommend hospital - linear mean score	90	1313



Summary

- HCAHPS Web site
 - Adjustments for mode and patient mix
 - Summary tables of HCAHPS results
 - Scores by US state, percentiles, correlations, and hospital characteristic charts
 - Cutpoints and distributions for HCAHPS Star Ratings
 - Step-by-step instructions for Hospital VBP scores
- HCAHPS on Hospital Compare
 - Star Ratings began in April 2015
 - Exact number of completed surveys began in October 2015
 - Linear mean scores (downloadable database only) became available with October 2015 reporting



Questions?



More HCAHPS Mythbusting: Sorting Facts from Fiction



Outline

- Myths about HCAHPS
- Can HCAHPS scores be improved?
- Telling patients what they may not want to hear: smoking cessation
- Patient experience and mortality
- Within-hospital comparisons using HCAHPS data



Myths about HCAHPS

- Patients lack expertise to evaluate care quality
- Patient "satisfaction" is not valid or actionable
- Provider emphasis on improving patient experiences leads to inappropriate, ineffective, inefficient care
- There is an inevitable tradeoff between good patient experiences and high-quality clinical care
- Patient scores cannot be fairly compared across hospitals
- Patient experience survey response rates are low; only patients with extreme experiences respond
- There are faster, cheaper, and better ways to survey patients



Source: Price, Elliott, Zaslavsky, Hays et al.; MCRR 2014

Myth #1

Patients lack expertise to evaluate care quality

- Evidence shows that...
 - HCAHPS surveys only ask about patient experience, not technical aspects of care
 - Patients are best source of information on communication, access, and other issues covered by HCAHPS Survey
 - HCAHPS items complement measures of clinical quality
 - HCAHPS surveys shown to be reliable and valid for assessing patient-centered care
 - Patients are the only source of some process of care measures (e.g., were things explained in a way you could understand)



Myth #2

Patient "satisfaction" is not valid or actionable

- Evidence shows that...
 - HCAHPS Survey questions ask about specific experiences of care
 - Surveys are tailored to key aspects of the care experience
 - HCAHPS scores improved since national implementation and continue to improve



Myth #3

Improving patient experiences leads to worse care

- Evidence shows that...
 - Awareness of patient experiences helps hospitals to appropriately address patients' requests
 - There are effective strategies to promote positive experiences even when patients' requests require discussion
 - Patient assessments of care are more strongly associated with the nature of provider communication than with patients' receipt of desired treatment



Myth #4

There is a tradeoff between good patient experiences and good clinical care

- Evidence shows that...
 - Quality is multidimensional; individual indicators may or may not reflect quality of care in other areas
 - Dozens of studies show positive or null associations between patient experiences and adherence to best clinical processes, lower hospital readmissions, and desirable clinical outcomes
 - While one study (Fenton et al.) found that patients who reported better provider communication and overall ratings of care had high expenditures, inpatient admissions, and mortality, methodological challenges may undermine its results (Xu et al. 2014)



Myth #5

HCAHPS scores cannot be fairly compared across intended hospitals

- Evidence shows that...
 - Unadjusted comparisons do have limitations
 - Patient characteristics unrelated to care (e.g., age, education, illness severity)
 can influence how patients respond to survey questions
 - The uneven distribution of these characteristics across hospitals in HCAHPS can influence rankings
 - HCAHPS patient-mix adjustment addresses these limitations
 - Removes the effects of patient characteristics that vary across hospitals
 - Ensures that reports and ratings are comparable and reduces incentives to avoid patients most likely to report problems
 - HCAHPS patient-mix adjustments are informed by 20 years of CAHPS research (also see Cleary et al. 2014)



Myth #6

Patient experience survey response rates are low and respondents unrepresentative

- Evidence shows that...
 - There is no consistent relationship between a survey's nonresponse rate and nonresponse bias when the best practices of survey methodology are followed
 - The standardized HCAHPS methodology adheres to these best practices
 - Patient-mix adjustment compensates for bias when comparing hospitals



Myth #7

There are faster, cheaper, and better ways to survey patients

- Evidence shows that...
 - While online reviews, open-ended questions, single-item surveys, and customized surveys may be useful for expediently informing internal quality improvement efforts...
 - Systematic and standardized measurement is needed to ensure fair comparisons for the purposes of public reporting and pay-for-performance



Myths about HCAHPS: Conclusions

- With few exceptions, research shows better patient care experiences are positively associated with adherence to recommended prevention and treatment processes, better clinical outcomes, better patient safety, fewer readmissions, and less health care utilization
 - Evidence is strongest in the inpatient setting, including HCAHPS
- HCAHPS patient experience measures are psychometrically sound, use recommended sample sizes and adjustment processes, and complement clinical process and outcome measures in pay-for-performance and public reporting programs



Can HCAHPS Scores be Improved?

- Previous research found small, uniform improvement in HCAHPS scores in the first year of public reporting among ~2,700 initially participating hospitals
 - Elliott, Lehrman, Goldstein, Giordano, Beckett, Cohea, Cleary.
 Health Affairs, 2010.
- We assessed the extent and uniformity of improvement in HCAHPS scores in the 2nd through 4th years of public reporting among 3,691 participating hospitals
 - Elliott, Cohea, Lehrman, Goldstein, Cleary et al.; HSR 2015

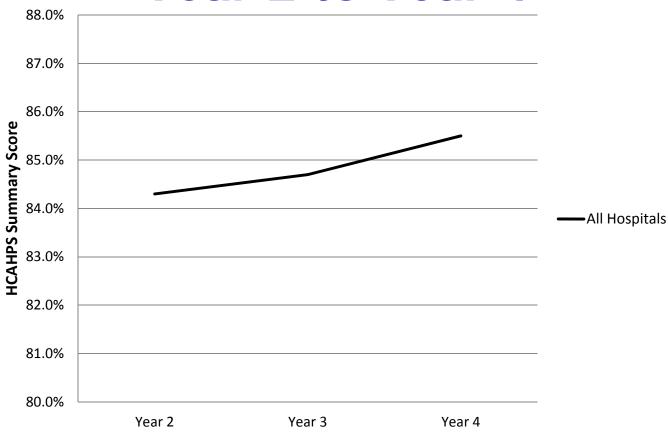


Overall Improvement: Year 2 to Year 4

- Changes in HCAHPS scores from Year 2 to Year 4 among ~7 million patients from 3,691 hospitals
 - HCAHPS results were first publicly reported in March 2008 for patients discharged from October 2006 - June 2007
 - BASELINE: 5th quarterly public reporting in March 2009 for discharges from July 2007 - June 2008
 - END: 13th quarterly public reporting in April 2011 for discharges from July 2009 - June 2010



Overall Improvement: Year 2 to Year 4



Improvement Varied Across Hospitals

- After accounting for regression-to-the-mean, (shrunken) changes Year 2 to Year 4 ranged from a 4.4% loss to a 6.5% gain for the middle 95% of hospitals
 - (z = -1.3 to +1.9 in hospital-level SDs)
- Disattenuated correlations of Year 2 and Year 4 hospital scores = 0.91
 - ~17% of Year 4 hospital scores reflect true differential improvement since Year 2

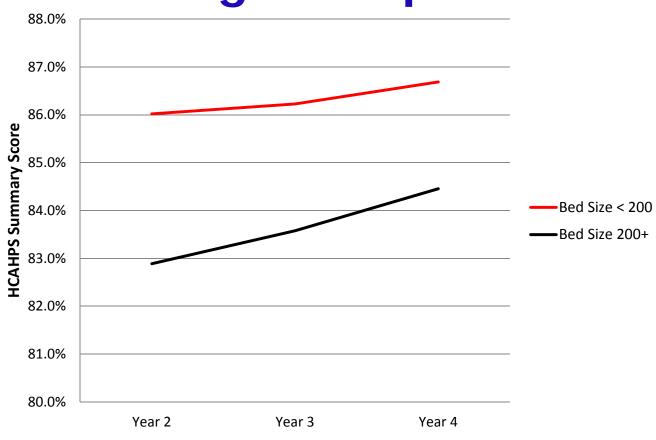


Larger and For-Profit Hospitals Improved More than Others

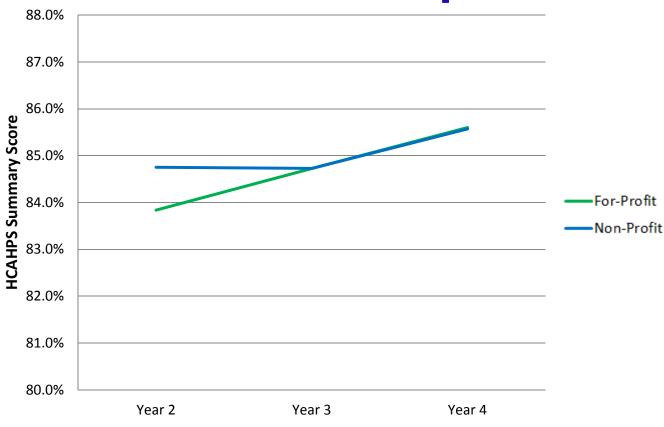
- On average, large hospitals (200+ beds) had lower scores than smaller hospitals in Year 2, but they improved more than smaller hospitals
- On average, for-profit hospitals had lower scores than non-profit hospitals in Year 2, but they improved more than non-profit hospitals
- Independent factors; additive effects



More Improvement in Larger Hospitals



More Improvement in For-Profit Hospitals





Conclusions: Accelerating but Differential Improvement

- Continuous public reporting and Hospital VBP focused attention on HCAHPS and may have motivated hospitals to improve
 - Especially among hospitals whose scores had lagged initially
- Larger, for-profit hospitals may have devoted more resources to implement quality improvement efforts



Medicare Beneficiaries and Smoking

- Smoking is the 2nd highest risk factor for morbidity and mortality in the US (3rd highest globally)
 - Aggravates existing chronic conditions
- 8% of US seniors (65+) smoke (2011 National Health Interview Survey)
- National Guidelines Clearinghouse recommends that smokers receive advice to quit smoking at every physician visit

Incentives: Giving Smokers Advice to Quit Smoking

- Smokers may not want to hear smoking cessation advice
- Concern about receiving poor experience of care scores might lead providers to not provide recommended advice
 - Opioids, antibiotics



Research Questions

- How frequently are senior smokers advised to quit?
 - Are some senior smokers more likely to receive such advice?
- Do smokers who always receive advice to quit report different experiences of care than those not advised to quit?
 - Receiving advice to quit may be part of high quality care in all domains
 - Indirect effect
- Do smokers who receive advice to quit report better or worse experiences with their primary physician than those not advised to quit?
 - After controlling for experiences of care in other domains
 - Physician-specific measures would be affected more if there is a direct effect

2012 Medicare CAHPS Data

- Nationally representative sample of Medicare beneficiaries in Fee-for-Service or Medicare Advantage, 65+
 - Data from 26,432 Smokers who
 - Had a visit in prior 6 months
 - Responded to Advise to Quit question (94.5%)
- 12 Patient Experience Measures
 - (10) Experiences with Medical Care and Health (Rx) Plan
 - Access, customer service, care coordination, etc.
 - (2) Experiences with Physicians
 - Global Rating
 - Doctor Communication



Analyses

- Bivariate analyses of Always Receiving Advice to Quit
 - Gender, age, race/ethnicity
 - Education, census division
 - Smoking frequency
- Overall Patient Experience and Advice to Quit: Multivariate regression
 - Standard Case-Mix adjustment (demographics, state, Medicaid, proxy assistance)
 - Frequency of smoking, presence of 6 chronic conditions, live alone
 - Medicare Advantage contract, Prescription Drug Plan, and/or Feefor-Service Medicare
 - All patient experience measures transformed to 0-100 scale



Always Advised to Quit?

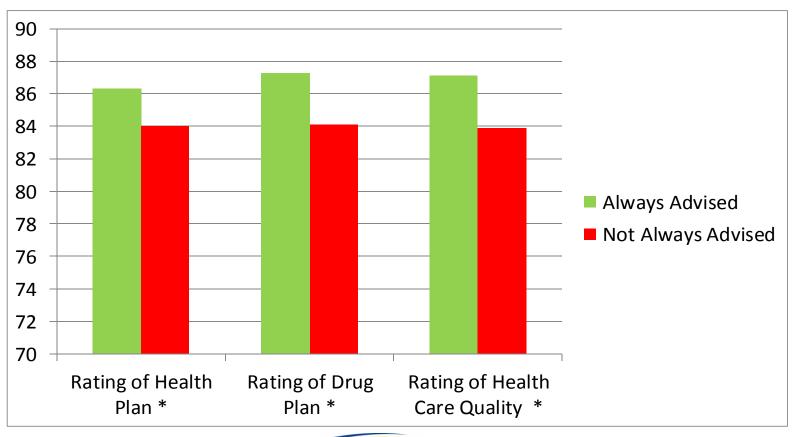
Group	% Always Advised to Quit
Overall	36.8%
Women	39.2%
Men	34.7%
65-69	39.3%
80-84	31.7%
85+	23.3%
White	35.6%
Black	41.0%
Hispanic	43.8%

Group	Always Advised to Quit	
New England	45.6%	
W N Central	30.7%	
E S Central	28.9%	

Differences for all groups shown are significant at p < 0.05

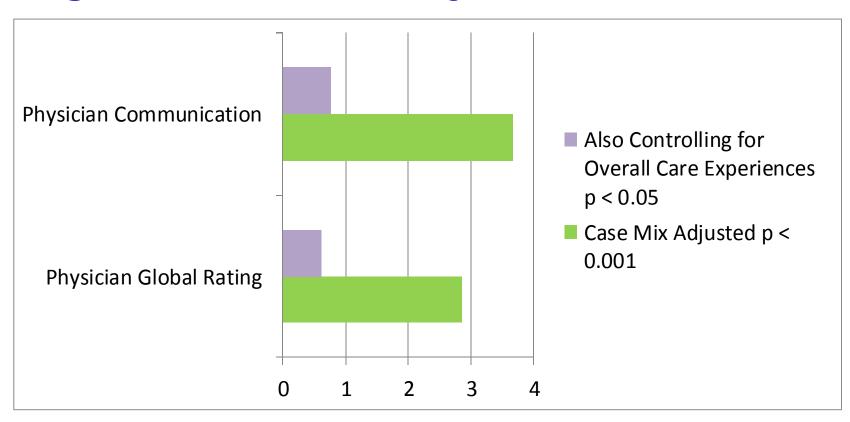


Smokers' Ratings of Patient Experience are Higher for those Advised to Quit





Patient Experience with Physician Higher Scores: Always Advised to Quit





Summary

- Fewer than 40% of Medicare Beneficiaries age 65 and older who smoke are Advised to Quit at every visit
- Always being Advised to Quit Smoking is associated with <u>better</u> patient experience across all domains of health care
 - This is particularly true for reports of experiences with physicians



Better Patient Experience Scores for Appropriate Care

- Even when contrary to perceived patient desires
- No evidence to support concerns of low patient experience ratings when giving potentially unwelcome medical advice
 - Providing regular advice to quit smoking
 - Not providing unneeded opioids (Sjoerd et al. 2014, Maher et al. 2014)
 - Not providing expected but unneeded antibiotics when explained (Mangione-Smith et al. 1999, Linder & Singer 2003)
- No evidence to support concerns of perverse incentives in pay-for-performance



Reanalysis of Association of Patient Experiences and Mortality

- Fenton and colleagues (2013) found better patient ambulatory care experiences associated with much higher mortality rates
 - Used CAHPS items from the Medical Expenditure Panel Survey (MEPS)
- This led some to question the value of patient-centered care
- This finding contradicted a majority of studies on the same topic



Patient Experiences and Mortality: Concerns

Validity

- Effect was implausibly large; good patient experience claimed to be more dangerous than major chronic conditions
- Only some deaths can be prevented or delayed by medical care; effect should only be seen on amenable deaths

Timing

 Patient experiences of care vary over time and the relationship may be sensitive to timing of assessments

Confounders/Direction of causality

- Unadjusted patient-level associations may be driven by other factors, such as poor health
- Elliott et al. (2013 in JAGS) found better patient experience/more intensive care in last year of life



Patient Experiences and Mortality: Methods

- Used 2000-2005 Medical Expenditure Panel Survey data linked to National Health Interview Survey and National Death Index (same data Fenton et al. used)
- Cox proportional hazards models with mortality as the dependent variable and patient experience measures as independent variables and assessed consistency of experiences over time
- Unlike Fenton et al.:
 - Divided data into non-amenable and amenable deaths
 - Considered timing of patient experience and death
 - Disaggregated the composite into individual items to better understand the association of experience and mortality



Patient Experiences and Mortality:

Non-Amenable vs. Amenable Deaths

Patient Care Experience	Non-Amenable Mortality		Amenable Mortality	
	Hazard Ratio	p-value	Hazard Ratio	p-value
Quartile 1 (reference)	(1.00)		(1.00)	
Quartile 2	1.07	0.56	1.27	0.25
Quartile 3	0.96	0.70	1.28	0.25
Quartile 4 (most positive)	1.26	0.03	1.23	0.32
Overall p-value for patient care experience quartiles		0.03		0.59



Patient Experiences and Mortality: Patient Experiences Vary Over Time

- Both studies used MEPS Round 2 as the baseline
 - CAHPS items were next asked in Round 4, 1 year later
- Patients were followed up 3 months to 6 years after the baseline measure of patient experience
 - More than half of deaths occurred more than 2 years after baseline care assessment
- Patients' health care experiences varied across rounds
 - Among those with best experiences (quartile 4) at baseline, more than half had worse experiences 1 year later
- If we limit to patients with consistent experiences at baseline and 1 year later, we do not find Fenton et al.'s association between patient experience and mortality

Patient Experiences and Mortality:

Significant for Only One Measure

Patient Care Experience (from Medical Expenditure Panel Survey)	All-Cause Mortality		
	Hazard Ratio	p-value	
Explain things in a way that was easy for you to understand †	1.09	0.17	
Listen carefully to you †	0.98	0.76	
Show respect for what you had to say †	1.05	0.44	
Spend enough time with you [†]	1.17	0.03	
Rating of healthcare ‡	1.10	0.15	

^{† &}quot;Always" versus "Never"/"Sometimes"/"Usually"

[‡] Rating of healthcare 9-10 versus 0-8



Summary

- Fenton et al. was inconsistent with many other studies
 - Some have interpreted it as indicating that meeting patient needs results in expensive and dangerous treatment decisions
- A re-analysis of these data found that only patients who received more of a physician's time were more likely to die, and only for deaths that were not amenable to medical care
 - It is more likely that this reflects intensive end-of-life care



Within-Hospital Comparisons using HCAHPS Data

- HCAHPS data designed to evaluate overall hospital performance
- Small sample sizes may not be adequately reliable
- Within-hospital comparisons and quality improvement



HCAHPS Data Designed to Evaluate Overall Hospital Performance

- HCAHPS items do not ask patients about particular staff members; they refer to "physicians," "nurses" and other staff members more generally
- Analyses that link HCAHPS scores to particular staff on duty may not accurately reflect the intent of patient responses
- Problems resulting in a "sometimes" rather than "always" response might reflect the actions of a specialist rather than an attending physician, or vice versa
- Thus HCAHPS data may be invalid measures of individual staff performance



Small Sample Sizes May Not be Adequately Reliable

- In addition to validity concerns, drilldowns to individual staff may also be unreliable
- HCAHPS recommends 300 completed surveys annually at the hospital level
 - Reliability is excellent at this recommended level
 - Reliability is adequate at the hospital level with 100 annual completes; HVBP and Star Ratings do not apply below this level
- Sample sizes of fewer than 100-300 annual completes per ward or provider may be unreliable



Within-Hospital Comparisons and Quality Improvement

- Quality improvement experts recommend improving whole systems, not penalizing individual providers
- Invalid linkage of survey data to the evaluation and compensation of individual providers may:
 - Harm provider job satisfaction (itself linked to patient experience)
 - Promote distrust of patient experience surveys



Conclusions

- Patient experience surveys such as HCAHPS assess important dimensions of care for which patients are the best or only source of information
- HCAHPS Survey provides valid and reliable measurement of this dimension of care that hospitals can, and do, improve
- Improving patient experience does not lead to inappropriate and inefficient care or result in trade-offs with high-quality clinical care
- HCAHPS is designed to assess patient experience at the hospital level; within-hospital comparisons are discouraged



Questions?



Introduction to HCAHPS Survey Training

Next Steps

- Hospitals/Survey vendors:
 - Update QAP
 - Submit New HCAHPS Attestation Statement
 - Due by April 8, 2016
 - Monitor the HCAHPS Web site for this document
 - Submit HCAHPS Survey materials
 - Due by April 8, 2016
 - Monitor the HCAHPS Web site:

http://www.hcahpsonline.org



Introduction to HCAHPS Survey Training

More Information and Resources

 Forms, background information, reports, and HCAHPS Executive Insight:

http://www.hcahpsonline.org

 Submitting HCAHPS data: https://www.qualitynet.org

Publicly reported HCAHPS results:
 https://www.medicare.gov/hospitalcompare

HCAHPS results DDB:

https://Data.Medicare.gov



Introduction to HCAHPS Survey Training

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